



EUROMED

**‘An opportunity to shape the preparation and focus of discussion of the meeting of Heads of National Networks’**



# Outcomes Report

## November 2006

Anna Lindh Foundation  
Heads of National Networks Meeting  
Tampere, November 25-28 2006

**Introduction**

The Heads of Network, who took part in this consultation, represent the Anna Lindh National Networks of Algeria, Belgium, Cyprus, Czech Republic, Egypt, Estonia, Finland, France, Germany, Greece, Ireland, Jordan, Latvia, Lebanon, Lithuania, Luxembourg, Malta, the Netherlands, Poland, Slovakia, Spain, Sweden, United Kingdom (19 from the EU partners countries and 4 from Mediterranean partners countries)

**Section A:**

**1) Preparation for session: 'ALF VISION'**

PREPARATION QUESTION: **'WHAT SHOULD BE THE PRIORITIES FOR THE ANNA LINDH FOUNDATION (SECRETARIAT AND NATIONAL NETWORKS) IN THE NEXT 3 YEARS? WHAT IS YOUR VISION FOR THE FOUNDATION (IMPACT / VISIBILITY / ROLE IN THE EURO-MEDITERRANEAN REGION) IN 2010?'**

Below are some excerpts from the feedback received from the above-mentioned Heads of National Network with the country initials between brackets:

▪ **Mission and Goals**

"Ceux du Processus de Barcelone." (SP)

"Promotion de projets durables" (BEL, HUN)

"Nous devons travailler davantage pour que nous aurions une mission plus claire et partagée par nous tous." (FIN)

"Assist young people from NGO's and other communities to participate and make their voices heard" (SW)

"Le fonctionnement de la Fondation est forcément difficile à définir. La marche vers une plus grande autonomie doit faire l'objet d'une réflexion et d'un débat." (LUX)

"More has to be done in terms of networks other than numerical strength. It cannot be just another source of funding or just another promoter of intercultural dialogue amongst many." (CY)

"Being a Resource Centre/ Clearing house for euro-med cooperation; influential body for discourses and policy development re: Euro-med cooperation; Respected and Flexible Funding Body for Euro-Med cooperation. Trust building towards civil society actors, e.g. by increasing transparency, decreasing top-down image; Profiling itself stronger as Funding & Resource body, decrease number of prestigious events, increase number of support activities and tools." (NL)

"We are not making an impact.. running lots of small scale events, with little interconnection. I think the name of the game on intercultural dialogue has moved on from the original Prodi report. We have to tackle the core issues of the day. There is a greater sense of urgency and of risk." (UK)

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▪ **Civic Participation / Network Development**

“Re-thinking and re-writing the National Network mission statement.” (EG)

“Widen the responsibilities, the function and role in general of the national networks towards citizens” (GR, FIN)

“Provide training to facilitate cooperation and networking among civil society (facilitating the actual meeting by working to remove restrictions on mobility etc)” (SW)

“Network development: regional gatherings, training, thematic task forces, shared online tools, regular consultation of Heads of Network.” (NL, ALG, SP, SW, BEL)

“Develop seminars about one specific theme to bring together all Networks members interested in this field of activity to develop projects” (IRL)

“Better regular presence of ALF staff from Alexandria in the North-European countries: personally or via multimedia.” (EST)

“Concernant les relations avec les réseaux, au-delà des contacts par mails, il serait important d’imaginer une news letter sur format papier, à usage interne et externe.” (LUX)

“More balanced participation and involvement in the ALF projects of the partners from all European (more Central and East European countries) and Mediterranean countries.” (SLVK)

“Straight and indirect temporary help to the countries (mainly Southern Mediterranean and Central European c.), which are facing financial and other problems at organization ALF activities.” (CZ)

▪ **Priorities for the ALF**

“ALF must become a doubtlessly acknowledged equal player among those who do cultural-political work in the Euro-Med region (cultural institutes, political foundations, think tanks)” (GER)

“The Foundation should be very flexible and except its “long-term” priorities should always reflect the current development in our societies.” (SLVK)

“A better emphasis of the balance of academic and non-academic projects; a better emphasis of the balance concerning the organisation of ALF general projects / performances between the Mediterranean area and North-European / North-East-European countries.” (EST)

“Content of programs and Projects must be better focused; selection of themes and subjects according to practical usefulness, e.g. environmental questions, education, media.” (GER)

“Sensibilisation de grand public et les citoyens à la diversité culturelle de nos sociétés.” (FIN)

“Mobilité des gens (artistes, jeunes, chercheurs...); échange entre organisations; recherche; formation.” (SP)

“Les valeurs démocratiques, la situation de la femme, la justice sociale, le respect de la différence et de valeurs universelles devraient bénéficier d’une promotion permanente.” (ALG)

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“Attention should also be focused on the cultures of Intra-state minorities (sub-cultures: in Morocco, Algeria, Egypt, France, Spain...etc)” (JOR)

- **ALF Clarity of Direction and Roles / 2010**

“The position of individual National Networks is not the same. As the support of the governments is from none to important the activities and involvement of the Networks can not be compared. The role of the headquarter of ALF (or Secretariat and Board of Governors) should be to try to eliminate this big differences – diplomatic or other ways!” (SLVK)

“Clarté dans la relation entre FAL et le réseau national (et ses membres) : sont les membres responsables pour les décisions/statements (politiques)? (Exemple : la réaction de la FAL sur le cartoon et la lettre de la FAL concernant la guerre au Liban). Une vision commune n’est pas nécessaire : plaidoirie pour la diversité. (BEL)

“Implication of members in the Network development; development of tools for coordination between the head and the members are required.” (LEB)

“By 2010 we shall have changed the views and attitudes of XX,0000 young people who now have a greater understanding and awareness of other cultures. This does not mean “run 47 events. A focus on four or Five (MAX) programmes, each with a timeframe and achievable objectives. The role of ALF is the longer term function of Trust building, Changing attitudes, changing behaviour , and taking down barriers. This is entirely a multi-Directional approach.” (UK)

“Widen the priority group of the Anna Lindh Foundation which is now young people aged between 14 to 40 to include children aged between 4 to 14.” (IRL)

“En 2010, nous souhaiterions que les expressions « dialogue euro-méditerranéen », « dialogue des cultures », aient un sens pour « l’Homme et la Femme de la rue ».” (ALG)

"ALF in 2010: Realizing sizeable joint projects between North and South; widening the Northern cultural presence in the South and vice versa; better access to cultural activities of the underprivileged ." (LEB)

- **Better communication with the “Man and Woman on the Street”**

“ALF must develop raising awareness strategies.” (LEB)

“We should focus on multipliers who in turn reach the person. We also need to focus on those who “a re not like us”: those who do not take part in international projects, who are marginalised in all our communities.” (UK)

“L’expérience c’est une forme d’éducation (éducation des perceptions, attitudes,..). Générer des nouveaux méthodes pour faire participer les gens au dialogue ; Consulter les réseaux nationaux pour qu’ils puissent à leur tour consulter leurs membres, qui peuvent être des experts ou l’homme et la femme de la rue” (BEL, GR)

“As much resources as possible should be distributed through the calls for proposals – it is the only way to include a common man on the street in the Foundation’s activities” (POL)

“Promote the Anna Lindh Foundation in universities and organize seminars for students to learn more about the Euro-Med Partnership and intercultural dialogue.” (IRL)

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“Use channels of education: history and geography teachers, university departments (e.g. International relations, political science, European integration studies etc) to lecture on the Euro-Med.” (HUN)

“Par les médias, par les organisations membres des réseaux nationaux, par les grands événements internationaux comme inclure les pays méditerranéens dans « EuroVision » par exemple.” (FIN)

“Each network with the assistance (financial) of HQ should develop actions pertaining to visibility in order to establish further impact” (CY)

“Huge visibility cannot be expected with little money spent on a professional marketing campaign.” (POL, BEL)

- **Specific proposals**

“The Foundation should become a facilitating body – one that not only co-funds projects but acts as an intermediary regarding international contacts of the cultural operators and facilitating the creation of Euro-Mediterranean projects.” (POL)

“Programmes to be based on projects running for 2-3 years and FAR less emphasis on one-off events such as arts events, seminars... etc. Why have an advisory committee.. in 2 years We’ve seen nothing from it! It is certainly not advising the networks” (UK)

“Develop the involvement of young student/people in decision-making (forums, seminars, meetings). Development of paid internships and creation in each country of a Euro-Med Youth Team : an association of young people interested in the Euro-Mediterranean Dialogue who could be helped in organising events. Help Heads of Network technically and financially by creating the post of “young assistant” who will support the Head of Network in dealing with members of the network and linking up with the foundation in Alexandria.” (IRL)

“Develop a joint statement of the Anna Lindh Foundation values (dialogue and mutual respect between Cultures) that each new member must respect and sign if they want to become member of the Anna Lindh Foundation.” (IRL)

“Common campaign for “Dialogue between cultures” (the exact topic or content of the campaign should be of course discussed with all National Networks) which should take place in all countries in the same days.” (SLVK)

“Impliquer davantage les sociétés civiles euro-méditerranéennes dans la prise de décision en instaurant par exemple un comité consultatif (ou pas) constitué de membres issus des 35 pays.” (ALG)

“Involve the municipalities in ALF activities (especially on issues of arts & letters, education and youth)” (GR)

“Promotion d’échanges culturels ET économiques. Attirer le secteur privé pour créer un mini fonds d’entreprise” (BEL)

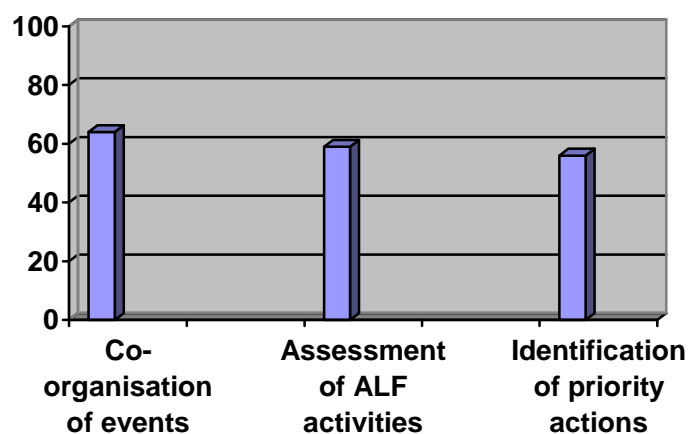
“Cultures of the hinterland states of the region have direct impact in the scope and intensity of both cultures and sub-cultures of the Euro-Med states. Therefore, ALF should give the hinterland states (Sudan, Iraq, KSA) attention in Euro-Med dialogue” (JOR)

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**Section B:**

This part of the questionnaire has been structured based on the topics of the Working Groups of sessions [14:30 to 16:15 and 16:45 to 17:45].

**2) Contribution of the ALF Programme to a Substantive Dialogue between Cultures**

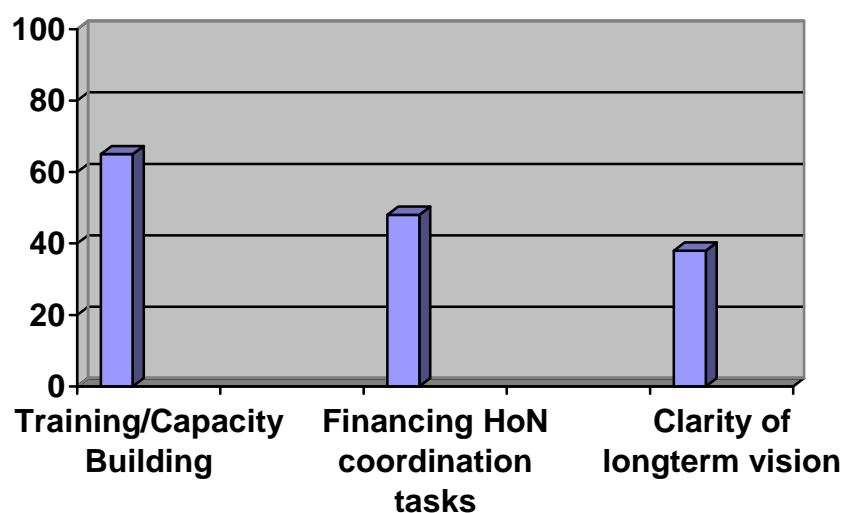


Proposed Topics for discussion	Percentage of votes
1. Co-organisation of events: selection of events, planning etc.	64 %
2. Assessment of the impact of ALF activities	61 %
3. Identification of priority actions in the ALF Programme	56 %
4. Strategies for the revitalisation of dialogue	35 %
5. Consultation process on draft ALF Programme	30 %
6. Donors' policy	13 %
7. Networks' autonomous contributions to the ALF Programme	13 %
8. Other issues	-----

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**3) Network Development and Financing Strategies and Tools**



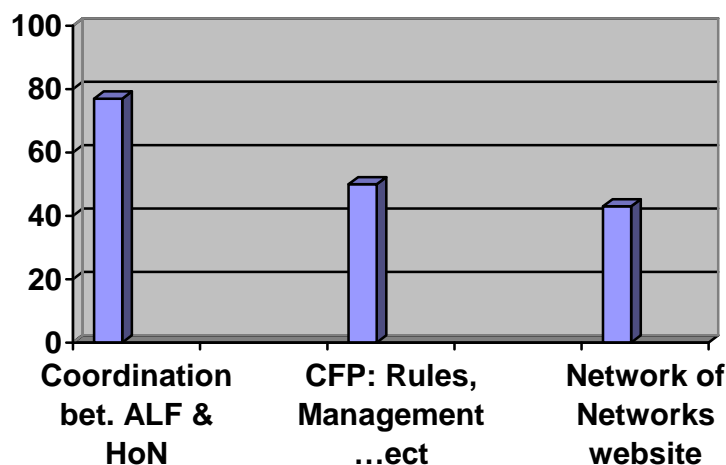
Proposed Topics for discussion	Percentage of votes
1. Training/capacity building for member organisations	65 %
2. Financing of Head of Network coordination tasks	48 %
3. Clarity of long-term vision for networks development	39 %
4. Information flow/cooperation between Heads of Networks and Network members	35 %
5. Partnership development with other networks for project development	35 %
6. ALF internship programme/human resources support	30 %
7. Membership applications/membership criteria	13 %
8. Other issues	

\* Other issues such as: Consultation with other network heads on how to motivate organisations to apply at ALF (on the meeting or through a questionnaire) (HUN)

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**4) Network Guidelines, Call For Proposals Guidelines, and Coordination with the ALF Secretariat**



Proposed Topics for discussion	Percentage of votes
1. Coordination between Heads of Networks and ALF Secretariat: selection of participants for events, updating of members' list etc.	74 %
2. Calls for proposals: rules, management, etc.	52 %
3. ALF Network of Networks website: a common tool	43 %
4. Calls for proposals: Theme on Networking	30 %
5. Youth ALF focal points: coordination with Heads of Networks	30 %
6. Euro-Mediterranean Regional Platforms and Networks: relationship and cooperation with the Secretariat and the Heads of Network	20 %
7. Revision of Network Guidelines	13 %
8. Other issues*	

\* Other issues such as:

"Developing proactive approach to the network of networks (e.g. setting up thematic task forces" (NL)

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**5) Technical suggestions on the format of the Head of Networks Meeting and other suggestions on logistics**

1. "More time for direct discussions between the Heads of Network and the presidium of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue between Cultures. For the future: to implement a regular video conference between ALF secretariat and ALF heads of networks / relevant participating members of the networks to increase the presence of ALF in the European countries" (EST)
2. "Organisation des réunions au niveau technique (entre les personnes qui coordonnent les réseaux ou les secrétaires – s'ils existent) " (SP)
3. "To leave enough time for discussion between Heads of Network" (SLVK)
4. "Working documents should be provided early enough to the participants - (no documents for the meeting are provided yet)." (LEB)
5. "Heads of Network meeting should not last longer than 2 working days at the max." (GER)
6. "Needs to move to a better time. Probably where we decide the work programme for the following year: this is the main reason for a formal meeting." (UK)
7. "Que des conférences téléphoniques aient lieu autant de fois que nécessaires à travers Skype pour renforcer la coordination entre les chefs de réseau" (ALG)
8. "Possibility organize meetings during working week (from Monday to Friday)" (LIT)
9. "Ce genre de formulaires devraient circuler beaucoup plus avant pour pouvoir être traité sérieusement." (FIN)
10. "Vraiment développer le site de la FAL pour que en plus de grand public il contienne les parties qui sont destinées à la communication et commun action de Réseaux Nationaux d'une part et avec le Secrétariat d'autre part. Une partie de site pour le Conseil Consultatif et une autre pour le Comité Euro-Med. Plus audace vis à vis le Comité Euro-Med, qu'il prenne ses responsabilités vis à vis la grand public et différentes parties de la famille FAL." (FIN)
11. "Always include a general topic (form of a conference like this year) with the presence of local institutions/members of the hosting National Network. The themes for discussion about Network issues should develop earlier on even in groups of national networks (so, within the Network and among the groups of Heads of National Networks in advance)" (GRC)